

[Free pdf] Journey to Lean: Making Operational Change Stick

## Journey to Lean: Making Operational Change Stick

*John Drew, Blair McCallum, Stefan Roggenhofer*  
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#1914022 in eBooks 2016-01-18 2016-01-18 File Name: B00CWYTAN0 | File size: 43.Mb

**John Drew, Blair McCallum, Stefan Roggenhofer : Journey to Lean: Making Operational Change Stick** before purchasing it in order to gauge whether or not it would be worth my time, and all praised Journey to Lean: Making Operational Change Stick:

0 of 0 people found the following review helpful. Good introduction to lean. By Rick This book take you through the basic concepts of lean. And it does so in an easy and interesting way. The examples in the book are well constructed and told. This is a book written by persons who have practised lean themselves. It is a great book for a manager who want to learn about lean or a student that would like to get some "real life" understanding of lean compared to other books out there which are to theoretical. 1 of 1 people found the following review helpful. Excellent for beginners By

NathanAs a Japanese management consultant working in the U.S, I was curious how good this book is...and found out that this book contains all the essential elements of lean production and its philosophy. Very good introduction to understand all the basics. It seems many of the concepts and tools were customized so that U.S. people can better understand the concepts...but to be honest, they are a bit different from the original philosophy that Ohno Taichi, the founder of Toyota Production System, had written in his books. I would strongly encourage to read the original books written by Ohno...it is always better to read the original books if you really want to understand the REAL concepts. But again, this book "Journey to Lean" is a very good introduction for beginners.1 of 2 people found the following review helpful. Lean command and control?By Stephen ParryA major consulting company demonstrating that lean has become main stream. I enjoyed reading the book, its lucid and very well written.However, the customer is strangely absent for some reason and it does take a pedestrian, slightly pedantic and bureaucratic approach to organisational change for my taste, But its a journey after all.I detect a high degree of bias from the application of Lean manufacturing techniques into the world of services which is heavy handed and inappropriate. Having seen the approach outlined in this book implemented I am slightly uneasy about its assumptions about people motivation and control.All that said, if you are in manufacturing, it was a good read and a good introduction to the lean journey concept, Just ease off the micro-control fixation and it will work much better.

In the current climate attention has refocused on lean production. While books have looked at the principles of lean production and techniques, this book from McKinsey Company, the world's most influential management consultancy, provides a unique approach, which is holistic in nature and argues that lean must be central to the strategy and mindset of the company or organization. It will be the most comprehensive book on the tangible and intangible aspects of lean transformation with a complete overview of how organizations should embark upon this arising from the cutting edge work done by the authors with leading companies worldwide.

'The frontier of the lean movement is now about the strategic implementation of lean. This book, blending Toyota's lean knowledge with McKinsey's strategic experience, will be very useful to those undertaking this journey.' - Daniel T. Jones, co-author of The Machine that Changed the World and Lean Thinking 'Journey to Lean is lively, fun and informative, and it might just have an enormous effect on your business' - Lee Hibbert, Professional Engineering '...a comprehensive and practical book on how to design and implement sustainable operational change.' - Quality Today 'Three McKinsey consultants - John Drew, Blair McCallum and Stefan Roggenhofer - have brought [lean research] alive at company level in a new book, Journey to Lean.' - The Observer '...explores some of the challenges faced by the management team, and gives ideas on how to develop solutions and engage the workforce in the new ways of working.' - Works Management '...moves beyond the initial step of using lean tools and techniques to deliver initial quick results, and tackles the thorny question of how to maintain those performance levels.' - www.themanufacturer.com '...provides an excellent broad-brush introduction to lean...and is well worth reading'. - David Stephens, MCMI, Professional Manager Magazine 'This is a great book for readers who would like to know a little about the history and principles of lean, it's key tools and techniques and their application. Importantly, it places great emphasis on the 'how to' rather than the 'what', addressing many of the pitfalls and hurdles organisations face as they attempt to implement lean...well worth a look.' - Andy Yearsley, Supply Management Magazine

**Author JOHN DREW** is a specialist in McKinsey Company's Practice in the UK. He has applied lean across a number of sectors including automotive, aerospace, steel, consumer goods and retail. He has a special interest in developing an approach to securing the behavioural change which must underpin a lean transformation and ensure its sustainability. Prior to joining McKinsey Company, he worked at CarnaudMetalbox and Land Rover

**BLAIR McCALLUM** is the Director of McKinsey Company's Production Systems Design Centre and has been working with companies in a range of sectors applying lean principles, including oil and gas, automotive, aerospace, furniture, defence and construction. He has previously worked for Toyota, who have been a leading pioneer of lean production methods and Rover Group, where he was responsible for introducing lean production into the manufacture of new products, including the Rover 75.

**STEFAN ROGGENHOFER** is a leader of McKinsey Company's Manufacturing Practice in Europe. He has led projects in operational performance improvements for companies in a range of sectors including, luxury goods, aerospace, consumer electronics and steel.